

# GERMANS MUST INITIATE OWN PLANNING

## Realistic Programs for Recovery must be Devised and Top Experts must Guide Operations, Bavarian MG Deputy Director Tells Show Audience

**G**ERMAN business groups, trade unions, farmer associations, and other economic organizations must take the initiative in practical planning for the solution of Bavaria's economic ills, Kenneth Dayton, Deputy Director of the Office of Military Government for Bavaria, said at a ceremony in Munich marking the first anniversary of the Bavarian export show.

Saying "the great lack in the past months has been the German failure to present plans". Mr. Dayton asserted: "They have sat back and waited to be told what they may do, what they ought to do. There is some reason to believe that business at least has done this consciously and deliberately. If so, there had better be a change. This is no time to play a waiting game. Much more delay and Germany, and business with it, will be beyond recovery."

Although more and more authority had been vested in German agencies, he said, their failure to present "realistic plans for Allied approval has... been the greatest barrier to more rapid advance." He told the audience of MG and Bavarian economic officials and German business and labor representatives: "If it were my people who were hungry and cold and without shelter, I would make plans and proposals anyway." However, such plans must be made within the framework of Allied policy, and "attempts to evade this policy are not only useless but will further delay German recovery."

**G**OVERNMENT agencies, industrial, labor and farmer organizations must plan and act together to increase production for export and home consumption. Exports provide dollar credits for more food and raw materials, which in turn contribute to production, while domestic output provides increased material wealth within the country, reducing inflation and providing more food, consumer goods and housing, thus increasing



*Lt. Gen. Clarence R. Huebner, Deputy Commander-in-Chief, EUCOM, attending the opening of the Bavarian Export Exhibit, is shown some of the porcelain pieces on display.*

(photo from DENA-Bild)

the farmers and workers' willingness and ability to produce.

Business associations, in cooperation with the other cooperative groups should draft their own plans for obtaining replacements for factories and raw materials, for reducing taxes and increasing profits; stabilizing the currency, obtaining foreign markets and freeing business from red tape and bureaucracy. Military Government is ready and willing to consider their proposals as long as they are "made in good faith and not with deceitful intent to escape from essential controls."

The workers require food, clothing, household goods, and adequate shelter, the Deputy Military Governor stated, but these can be obtained only through a successful export program which will keep the wheels of industry turning.

"In the meantime, I do not believe it impossible to devise ways which will immediately produce more consumer goods almost wholly from indigenous resources with German labor," Mr. Dayton said. "Let the trade unions and the manufacturers combine to prepare a plan." The

unions should prepare practical plans for simplification of economic distribution and controls, and insist that the government take action.

**F**ARMERS' representatives, also, should devote themselves to devising plans for increased production of consumers goods, farm machinery, and fertilizers vitally needed for increased food production.

Concerning the government's role in economic planning, he cited the new bizonal Economic Council as giving Germans even greater control over their economic problems. But he stated that representatives of the Laender in this Council must be chosen for administrative ability and competence, and "party politics and strife for position must play no part."

"The question must not be the relative place and influence of the CDU or SPD, or of any of their leaders, but the vital need of the 40 million people of the two zones... You have chambers of commerce and trade associations, trade and farmers unions and other organizations. You have newspapers and you have the radio. Use them to be certain that the Council, the Executive Committee and the directors are chosen and work for Germany and not party ends."

The Bavarian OMG official called on the Land governments to avoid "regionalism" and to draft the best men possible to aid them in the solution of economic problems. He cited the example of the US Government during the war, in going outside of the civil service to obtain industrial and business leaders to aid it in a period of emergency.

**T**HE problems confronting you today are abnormal and you cannot hope to succeed unless you take abnormal remedies," he added. "One of these is the inclusion in the government... of the best men to be found in each of the fields which confront you."