ple interested in this great subjected registered in the regular way at the meetings today.”

LIMITING THE TIME OF THE SPEAKERS

The conference program was printed with the time noted on the margin for each speaker, somewhat like a railroad time table, and the conference chairmen each took pride in holding his session to strict schedule time. At the banquet session the toastmaster waived the time limit, but Mr. Sargent said it remind of him of an experience:

“I was asked”, he said, “to address the State Bar of Iowa at Fort Dodge. The chairman was Charlie Dutcher of Iowa City. Charlie said, ‘Now, tonight, all of these speakers are to have all the time they want, the sky is the limit, but before introducing the first speaker, I want to tell a story. Down in Arkansas, not long ago, I went out to a farm, saw some hogs there; they were lean and lanky and I asked the farmer how old they were and he said six years. I said, ‘My goodness, up in Iowa we raise hogs that size in six months!’ The farmer thought it over and finally said, ‘Well, what is time to a hog anyhow?’”

At the next day’s session none of the speakers exceeded their time limit.

PRESIDENT SARGENT ANSWERS MAYOR HOAN

“Milwaukee is peculiarly located”, said Mayor Hoan, “very close to Chicago, a strong competitive center with I don’t know how many railroads, Milwaukee with but two, growing at a faster rate than the City of Chicago. One of the reasons happens to be transportation by water. This community from the very earliest stages of its development has understood the importance of this great inland waterway, this inland ocean. We are the only city on the Great Lakes that has acquired virtually every inch of water front from one end of the city limits to the other for all the generations to come. One part of it we are building into a driveway and Layton Park, and the other is for commerce.”

* * *

“I don’t think your Mayor should have been so hard on us”, said President Sargent of the Chicago & Northwestern Ry. “He
made only one mistake that I recall and that was that he said Mil-
waukee was near Chicago. I know that upon reflection he would
have said Chicago is near Milwaukee. As he told us how Lake
Michigan had built Milwaukee, I wondered if railroads had had any
part in that program. They probably paid the largest part of the
taxes that bought Layton Park and will construct docks on Lake
Michigan. In this connection I think of the difference in forms of
transportation and I am reminded of the beautiful City of Cairo
down at the meeting of the Ohio and Mississippi Rivers. How
glorious are the cities of Cairo on the navigable streams of all the
ages! So fortunately located, no wonder Cairo, Illinois, has out-
distanced Milwaukee and all the cities that do not have complete
inland navigation in the middle west! Cairo, having in all its his-
tory this marvelous unlimited navigation, outshipping all the cities
that have to depend alone upon railroad transportation! Cairo, a
magnificent city of twelve thousand people!"

Unfortunately Mayor Hoan had gone to attend a campaign
meeting before this reply was made.

A MODEST TOASTMASTER

The banquet presented an essential part of the conference pro-
gram. The speeches appear in the appropriate chapters of this
book. Good fellowship, a flow of humor, and friendly banter en-
livened the evening. On such occasions the toastmaster presides;
quite frequently he monopolizes the spotlight. By his function of
introducing each speaker he must himself make as many speeches
as there are speakers to introduce and toastmasters have been known
to occupy a good half of the record. Not so with Oscar F. Stotzer,
the toastmaster of the evening—he was brief, and his introductions
were apt and appreciative. He takes up only seven of the eighty-
four pages of the banquet transcript—a record for modesty in
toastmasters.

At the conclusion of Glenn Frank's eloquent and inspiring mes-
sage, there was no anti-climax; Mr. Stotzer rose and said: "I am
sure I express the opinion of every man and woman in this room
when I voice our heartfelt appreciation of this wonderfully instruc-
tive, enjoyable and inspiring evening. I want to leave with you
this parting thought: